

Report to Joint Consultative and Safety Committee

Subject: Consultation; local pay scales

Date: 27 November 2018

Author: Service Manager; Organisational Development

1. Purpose

To formally close consultation on the proposed implementation methods of local pay scales that incorporate changes to nationally-agreed spinal column points and to ask this committee for recommendations to be considered by the Appointments and Conditions of Service Committee prior to the implementation of a revised local grading system.

2. Introduction and background

The reports shown as Document 1 are the reports originally considered by Senior Leadership Team and later by the Appointments and Conditions of Service Committee of 10 October.

The reports commence consultation on the methodology to be used to move our local pay scales to incorporate the changes made in national spinal column pay points which are the basis of our current scales. The changes to the national pay points will be effective from 1 April 2019.

In the proposals made in the original reports a number of "key principles" have been used in the formulation of the new local pay scales proposed. These principles are included in the original papers but are summarised here as:

- Retain national spinal column points as the basis of our local pay scales.
- Retain the current pay scales and the associated job evaluation scores.
- Apply a minimum pay award of 2% for 2019/20 in accordance with the national agreement.
- Retain Band 1 as a training grade but for this to be a single point grade at new spinal column point 1 which will be the revised lowest pay point within the range of national spinal column points.

- Introduce two-point pay bands at our local pay Bands 2 and 3 and to apply the general principle that employees currently in those pay bands will move to the first new pay point in the revised band that carries a higher salary than their salary would otherwise have been at April 2019. In effect this will mean that employees will move to the bottom pay point of these scales with effect from April 2019 (with a pay award substantially over the general 2% award) and will then progress to the new top point in the salary band with effect from April 2020.
- For the two spinal column points (existing SCP 25 and 26) for which the new points proposed for use are slightly less than a 2% award, a pay supplement be applied for one year (when the employees will reach the top of grade and to which an award of 2.59% will have been applied). It is likely that this will affect only six employees and that the value of the supplement will be around £30 per person per year.
- Only apply new pay arrangements that do not have a material detrimental impact in terms of pay equality.

3. Proposal

The proposals identified in the supporting documents identify how the Council might transition between its existing pay scales based on current national spinal column pay points to a new pay scale based on revised points.

In Document 1, Annex 1; Appendix 3 the new complete proposed revised local pay scales for 2019/20 are shown.

At Annex 1; Appendix 4 there is expanded detail of how the Council move from old to new pay points.

4. Equality Impact Assessment

The report to the ACSC in section 5 details the equality impact of the proposal and confirms that the effects do not have detrimental equality impact.

5. Trade Union Response

A number of meetings have been held with local and regional officers from both Unison and GMB.

5.1 GMB response

The GMB Regional Organiser has confirmed general support for the proposals made. One point of concern related to the pay status of the "supplement payments" proposed for old spinal column points 25 and 26 to ensure that the pay award made equates to a minimum 2% and whether or not these supplements would be treated as pay. It has been confirmed to GMB (and Unison) that the supplements, if implemented, will be treated as pay and as such will be pensionable. There would be no detriment to anyone receiving such a supplement.

5.2 Unison response

Unison has confirmed its broad support for the proposals other than for the proposed method of transition between old and new spinal column pay points for pay bands Band 2 and Band 3. As national negotiations progress, guidance becomes clearer and Unison's view is that for our pay line, the current pay point SCP 11 (we don't pay anyone on points 9 or 10) should move to new SCP 3 (the new top point of Band 2) and that within Band 3, SCP14 and 15 should move to new SCP 5 (the new top point of Band 3). This proposal by Unison is shown at Document 2 for clarity.

Unison Regional office has confirmed that if the pay points for Band 2 and 3 are transitioned in the way that they propose then the implementation of the new pay spine would be supported through a formal "sign-off" of the new local pay scale.

The proposals made by Unison do not affect the costings for the medium term financial plan which are detailed in section 6 below.

6. Financial Costs

Based on the current establishment, the estimated cost of the original management proposal at grade maximum is £366,000. This is broadly in line with the expectations of the medium term financial plan and is therefore affordable.

The current proposals for our new local pay line mean that higher pay awards are made at the lowest end of our pay scales. This strategy ensures that the Council continues to deliver on commitments made in our local pay review in 2016 in which an intention to deliver a more substantial future increase to our lowest paid employees was identified.

The proposal made by Unison, if supported by the Appointments and Conditions of Service Committee, would move cost from year two into year one but would not affect the grade maximum cost.

All pay bands from Band 7 upwards will receive a 2% pay award based on the implementation proposed.

7. Recommendation

The Committee is **recommended** to:

- 7.1 close the consultation on the proposals to apply new national spinal column pay points to the Council's local pay scales
- 7.2 offer comment or recommendation to the Appointments and Conditions of Service Committee for consideration prior to implementation of any changes to the Council's pay line

8. Appendices

- **Document 1:** Reports to the Appointments and Conditions of Service Committee and to Senior Leadership Team
- **Document 2:** Chart to illustrate the transition in pay points from old to new scales proposed by Unison



Report to Appointments and Conditions of Service Committee

Subject: Proposal for consultation; local pay scales.

Date: 10 October 2018

Author: Service Manager, Organisational Development

1. Purpose of the Report

1.1 To introduce proposals for the implementation of revised local pay to accommodate changes to national pay points and to seek authorisation to commence formal consultation with trade unions on these proposals.

2. Background

- 2.1 Senior Leadership Team (SLT) reviewed the report shown at Annex 1 on 25 September. SLT were supportive of the proposals and asked that the report be brought to this committee to seek views and, subject to any amendments required, authorise consultation with trade unions with a view to implementation of a revised local pay line with effect from April 2019.
- 2.2 The background explaining the need for the introduction of the proposals and the proposals themselves are detailed in the SLT report at Annex 1. This includes a proposal for new local pay band at Appendix 1 which would be applied from April 2019.

3. Principles

A range of principles have been applied to the formulation of the proposal for a new local pay line. These are that the council will;

- 3.1 Retain national spinal column points as the basis of our local pay scales.
- 3.2 Retain the current pay scales and the associated job evaluation scores.
- 3.3 Apply a minimum pay award of 2% for 2019/20 in accordance with the national agreement.
- 3.4 Retain Band 1 as a training grade but for this to be a single point grade at new spinal column point 1 which will be the revised lowest pay point within the range of national spinal column points.

- 3.5 Introduce two-point pay bands at our local pay Bands 2 and 3 and to apply the general principle that employees currently in those pay bands will move to the first new pay point in the revised band that carries a higher salary than their salary would otherwise have been at April 2019. In effect this will mean that employees will move to the bottom pay point of these scales with effect from April 2019 (with a pay award substantially over the general 2% award) and will then progress to the new top point in the salary band with effect from April 2020.
- For the two spinal column points (existing SCP 25 and 26) for which the new points proposed for use are slightly less than a 2% award, a pay supplement be applied for one year (when the employees will reach the top of grade and to which an award of 2.59% will have been applied). It is likely that this will affect only six employees and that the value of the supplement will be around £30 per person per year.
 - Only apply new pay arrangements that do not have a material detrimental impact in terms of pay equality.

4. Proposals

3.7

In summary the proposals are to:

- 4.1

 Ask for support of the principles applied to the formulation of the revised local pay scale shown at Annex 1, Appendix 3.
- 4.2

 Adopt the revised local pay scales shown at Annex 1, Appendix 3 as the basis of consultation with recognised trade unions with a view to implementing a final pay scale in April 2019.
- 4.3 Adopt a timeline for implementation:

Action	Date
Seek SLT approval for proposals	25 October 2018
Seek ACSC approval for	10 October 2018
consultation	
Begin formal local consultation	11 October 2018
with trade unions	
Close formal consultation at JCSC	27 November 2018
Bring consultation feedback to	19 December 2018
ACSC for final decision on	
implementation	
Write to all employees to give	Late December/ early January
notice of change to local pay	
scales	
Implementation of revised local	1 April 2019
pay scales	

5. Equality impact and staffing issues

- ACSC must take into account the Council's duty under the Equality Act 2010 to have due regard to the need to eliminate discrimination, advance equality of opportunity and foster good relations between protected groups, when determining a revised grading structure. A gender equality impact assessment is detailed in Appendix 4 of Annex 1 and a summary of the results are set out in paragraph 3.5.3 of the report to Senior Leadership Team. ACSC must consider what the impact of the proposals will be on those with protected characteristics as part of its decision-making.
- Looking at other protected characteristics, in terms of disability the proportion of employees (proportion in whole workforce) declaring disability is greater in "team member" posts (Band 2 to Band 7) at 1.51% and it is to these pay bands that the higher pay awards are proposed to apply. For "senior officer" posts (Bands 8 and 9) the proportion of employees with a disability stands at 0.22% and for "principal officers" (Band 10 to Band 14) at 0.43%.
- In terms of race, 80% of the employees declaring that they are not of white UK origin are employed in Bands 2 to 7, again where proportionately the pay award is greatest.
- There are no specific staffing implications associated with the proposals. The analysis of gender impact explored in section 3 of the SLT report concludes that there is no material gender impact associated with the new pay grades and pay points proposed. Where the proposal might lead to an application of a pay award below the national 2% offer, a local response is offered to ensure that the national award is met and there can be no disproportionate negative impact.

6. Recommendations

It is **recommended** that the Committee supports the proposals made in section 4 of this report to:

- 6.1 Support the key principles applied to the formulation of the revised local pay scale (section 3.1- 3.7).
- 6.2 Adopt the revised local pay scales shown at Annex 1, Appendix 3 as the basis of consultation with recognised trade unions.
- 6.3 Adopt the proposed timeline for implementation:

7. Appendices

- 7.1 Annex 1: Report to Senior Leadership Team to introduce proposals
- 7.2 Annex 1; Appendix 1: Current local pay scales and job evaluation structure
- 7.3 Annex 1; Appendix 2: National agreement for spinal column points 2018/19 and 2019/20.
- 7.4 Annex 1; Appendix 3: Proposed revised local pay scales 2019/20
- 7.5 Annex 1; Appendix 4: Expanded detail from Appendix 3 showing pay year 2019/20 only with method of pay progression between old and new pay points and gender equality information



Report to: Senior Leadership Team

Subject: Application of the national spinal column pay points in to our

local pay and grading structure

Date: 25 September 2018

Author: Service Manager- Organisational Development

1. PURPOSE OF REPORT

To seek authority to put a proposal to the Appointments and Conditions of Service Committee in October for the purposes of determining strategic direction for the commencement of a review of our local pay and grading structure and how it relates to the national spinal column points.

2. BACKGROUND

The Council adopted its current pay and grading structure when developing a framework for "single status" (equalising the terms and conditions between "manual workers" and "staff") in 1999 and the subsequent implementation of job evaluation 2001.

One of the basic principles of the local pay line (grading system) was that it was based on national spinal column points determined by the NJC for Local Authority Employees. These spinal column points have been placed against local job grades and job evaluation points have been set against each job grade. This system has served the Council well.

The current (2018-19) spinal column points, local pay grades and job evaluation points are shown at Appendix 1.

Normally it is the case that national pay awards can be easily accommodated and related to our local pay scales.

Appendix 2 shows the outcome of this year's national pay bargaining which has delivered a two-year deal, the first year of which (2018-19) simply applies a percentage pay increase of around 2% for most pay points but a higher increase for the lower pay rates. The second year's pay arrangement are more complex and will have an impact on our local pay grades.

The reason for the more complex changes in year two is the need to respond to the government's pay policy which states an ambition that by 2020 the minimum rate of pay will be at £9.00 an hour (current forecasts put this at a slightly lower figure as

the amount is based on a value of 60% of median earnings likely at the implementation date).

It will be necessary for local government employers to pay at this level as a minimum. Simply by inflating the lowest pay point to this level and then continuing to apply a rise to current pay points will not work; it will inflate the pay bill for each organisation beyond what most could pay. In order to reflect the national pay requirements but still to have a set of pay points that are affordable the solution has been agreed between employer and trade union sides to combine some of the lower pay points (up to the current spinal column point 17), the result of which is to allow lower pay to be inflated but without there being a knock-on effect through all pay points. The result of this pay point manipulation is shown at Appendix 2 (headed 1 April 2019).

3. PROPOSALS

The pay model for local grading shown at Appendix 3 is suggested as being appropriate to take forward to the Appointments and Conditions of Service Committee for approval in principle before launching a full consultation with trade unions.

The following principles are applied to the model:

- 3.1 The national spinal column points still form the basis of the local grading system.
- 3.2 Local grades and grade differentials can still be maintained which means that the local job evaluation system can also be sustained without the need for review
- 3.3 In cases of "merged spinal column points" that result in a two-point pay band being created from the existing three-point band then current pay points will be transitioned onto new pay points by moving to the first new point in the proposed grade that is higher than current salary. In all other cases where pay bands remain at three incremental points (a majority of pay bands) then new national spinal column points will simply replace existing national points.
- 3.4 The proposal is financially challenging but within the national estimates of the cost of pay point implementation for 2019/20. The estimate of cost to the national pay bill for year two is 2.8%; the cost locally if this model is applied will be around 3.1% including contracted and casual employees. The slightly higher cost reflects the fact that we retain a majority of our services in-house and as such the proportion of our workforce in lower-paid work is high; it is the lower pay bands to which the greatest proportional increase is to apply. The cost of proposals for 2019/20 are manageable and the increases that would arise from these proposals for the years 2020/21 and 2021/22 are broadly in line with the medium term financial plan.
- 3.5 No employee will receive an annual pay award for 2019/20 below the national agreement of 2%. Appendix 4 is an expansion of information contained in the simple grading structure proposal shown at Appendix 3. The expanded information illustrates a number issues that require consideration under these proposals:

- 3.5.1 There are two current pay points (25 and 26) for which the pay increase will be below the 2% national increase if the pay structure proposed is applied. In order to mitigate against this it is proposed that a local supplement be applied to post holders moving from these pay points for the period of one year from 1 April 2019 after which they will progress to the top point within the pay grade (to which an award of 2.59% will have been applied).
- 3.5.2 The expanded details shows for these two points the proposed temporary local grade that will be in place for one year to ensure the 2% pay award is honoured. The supplements proposed for these points are not large and affect only a small number of employees. Currently ten employees are paid at these pay points and at the time of application of the pay scale it is likely that only six (who will move to new spinal column point 18) will be affected and to whom a supplement of around £30 (full year cost) would be made.
- 3.5.3 Gender equality impact is also detailed in the expanded detail of Appendix 4. The results suggest that the proposals are reasonably balanced and there does not appear to be substantial disproportionate impact from the application of the new pay grades. Specifically looking at the two pay points where a temporary supplement has to be paid to maintain the minimum pay award:
 - Pay point 25; due to annual progression it is unlikely that any employee will be affected at the point of implementation. Currently there are six post holders; five of whom are male and one female.
 - Currently at point 26 there are four employees; two male and two female. As described in the paragraph above, at the point of implementation there will be six post holders, predominantly male to who the small annual supplement will be applied.
- 3.6 Band 1 will comprise one spinal column point only. This pay band is currently only used for training points and this would continue to be the case. As such it is appropriate that the band contains only one pay point.

4. STAFFING IMPLICATIONS

There are no specific staffing implications associated with the proposals. The analysis of gender impact is explored in section 3 of this report and concludes that there is no substantial gender impact associated with the new pay grades and pay points proposed. Where the proposal might lead to an application of a pay award below the national 2% offer, a local response is offered to ensure that the national award is met.

5. FINANCIAL ANALYSIS

Based on the current establishment, the estimated cost of the proposal at grade maximum is £366,000. This is broadly in line with the expectations of the medium term financial plan and is therefore affordable. The proposals for our new local "pay line" apply higher pay awards at the lowest end of our pay scales which accords with both the national government and national employers' pay strategy; it also continues to deliver on commitments made on our local pay review in 2016 in which an intention to deliver a more substantial future increase to our lowest paid employees was identified.

All pay bands from Band 7 upwards will receive a 2% pay award based on the proposals with Bands 2 and 3 receiving 6.2% and 4.6% respectively at grade maximum.

The application of the national pay arrangements to our local pay grades does carry some complexity but the proposals have been made with the principles of equity, equality and local affordability in mind.

6. RECOMMENDATIONS

SLT is recommended to:

6.1 Support the proposals made for the implementation of a revised grading structure based around new national pay points and to put a recommendation to the Appointments and Conditions of Service Committee to adopt the proposals as the basis of full consultation with trade unions and passage onto the Joint Consultative and Safety Committee.

Following Pay Review					
1 onewing 1 ay iteview					
	SCP	NEW	HRLY	Monthly	
	new	SALARY	RATE	Monthly Pay	JI Poi
Spinal column NJC salary	110 11	£	£	£	Rar
Grade		~	~~	~	- Itu
Stade					
Band 1	6	16394	8.4974	1366.17	200-
	7	16495	8.5498		
	8	16626	8.6177	1385.50	
Band 2	9	16755	8.6846	1396.25	271-
	10	16863	8.7405	1405.25	
	11	17007	8.8152	1417.25	
Band 3	13	17391	9.0142		311
	14 15	17681 17972	9.1645	1473.42	
	15	1/9/2	9.3154	1497.67	
Band 4	17	18672	9.6782	1556.00	351-
	18	18870	9.7808	1572.50	337
	19	19446	10.0794	1620.50	
			1,3,3,		
Band 5	21	20541	10.6469	1711.75	396
	22	21074	10.9232	1756.17	
	23	21693	11.2441	1807.75	
Band 6	25	23111	11.9790	1925.92	441
	26	23866	12.3704	1988.83	
	27	24657	12.7804	2054.75	
		07.100	10.1001	2424.22	
Band 7	28	25463	13.1981	2121.92	476
	29 30	26470 27358	13.7201 14.1804	2205.83 2279.83	-
	30	27356	14.1604	2219.63	
Band 8	32	29055	15.0600	2421.25	516
	33	29909	15.5026	2492.42	
	34	30756	15.9417	2563.00	
Band 9	35	31401	16.2760	2616.75	541
	36	32233	16.7072	2686.08	
	37	33136	17.1753	2761.33	
Band 10	39	35229	18.2601	2935.75	581
	40	36153	18.7391	3012.75	
	41	37107	19.2335	3092.25	
Band 11	42	38052	19.7234	3171.00	621
Duriu II	43	39002	20.2158		021
	44	39961	20.7128	3330.08	
Band 12	45	40858	21.1778	3404.83	651
	46	41846	21.6899		
	47	42806	22.1875	3567.17	
Band 13	48	43757	22.6804	3646.42	696
	49	44697	23.1676		
	50	45608	23.6398	3800.67	
5 144					
Band 14	54 55	46512 47436	24.1084 24.5873	3876.00 3953.00	736-

Local pay points

Appendix 2

ANNEX 1

	1 Apr	il 2017	1 Apri	il 2018		1 April 2019)	Old
SCP	£ per annum	£ per hour*	£ per annum	£ per hour*	New SCP	£ per annum	£ per hour*	SCP[s]
6	£15,014	£7.78	£16,394	£8.50	1	£17,364	£9.00	6/7
7	£15,115	£7.83	£16,495	£8.55	1	£17,304	£9.00	6//
8	£15,246	£7.90	£16,626	£8.62	2	£17,711	£9.18	8/9
9	£15,375	£7.97	£16,755	£8.68	2	£17,711	25.10	0/3
10	£15,613	£8.09	£16,863	£8.74	3	£18,065	£9.36	10/11
11	£15,807	£8.19	£17,007	£8.82	3	£10,005	£9.30	10/11
12	£16,123	£8.36	£17,173	£8.90	4	C48 426	CO EE	42/42
13	£16,491	£8.55	£17,391	£9.01	4	£18,426	£9.55	12/13
14	£16,781	£8.70	£17,681	£9.16	5	C49 70E	CO 74	44/45
15	£17,072	£8.85	£17,972	£9.32	5	£18,795	£9.74	14/15
16	£17,419	£9.03	£18,319	£9.50	6	C40 474	00.04	46/47
17	£17,772	£9.21	£18,672	£9.68	0	£19,171	£9.94	16/17
18	£18,070	£9.37	£18,870	£9.78	7	£19,554	£10.14	18
19	£18,746	£9.72	£19,446	£10.08	8	£19,945	£10.34	19
20	£19,430	£10.07	£19,819	£10.27	9	£20,344	£10.54	20
			•		10	£20,751	£10.76	
21	£20,138	£10.44	£20,541	£10.65	11	£21,166	£10.97	21
22	£20,661	£10.71	£21,074	£10.92	12	£21,589	£11.19	22
			•		13	£22,021	£11.41	
23	£21,268	£11.02	£21,693	£11.24	14	£22,462	£11.64	23
24	£21,962	£11.38	£22,401	£11.61	15	£22,911	£11.88	24
			•		16	£23,369	£12.11	
25	£22,658	£11.74	£23,111	£11.98	17	£23,836	£12.35	25
			•		18	£24,313	£12.60	
26	£23,398	£12.13	£23,866	£12.37	19	£24,799	£12.85	26
27	£24,174	£12.53	£24,657	£12.78	20	£25,295	£13.11	27
					21	£25,801	£13.37	
28	£24,964	£12.94	£25,463	£13.20	22	£26,317	£13.64	28
29	£25,951	£13.45	£26,470	£13.72	23	£26,999	£13.99	29
30	£26,822	£13.90	£27,358	£14.18	24	£27,905	£14.46	30
31	£27,668	£14.34	£28,221	£14.63	25	£28,785	£14.92	31
32	£28,485	£14.76	£29,055	£15.06	26	£29,636	£15.36	32
33	£29,323	£15.20	£29,909	£15.50	27	£30,507	£15.81	33
34	£30,153	£15.63	£30,756	£15.94	28	£31,371	£16.26	34
35	£30,785	£15.96	£31,401	£16.28	29	£32,029	£16.60	35
36	£31,601	£16.38	£32,233	£16.71	30	£32,878	£17.04	36

SCP	1 Apr	il 2017	1 Apri	I 2018		1 April 2019		
SCF	£ per annum	£ per hour	£ per annum	£ per hour	New SCP	£ per annum	£ per hour	SCP[s]
37	£32,486	£16.84	£33,136	£17.18	31	£33,799	£17.52	37
38	£33,437	£17.33	£34,106	£17.68	32	£34,788	£18.03	38
39	£34,538	£17.90	£35,229	£18.26	33	£35,934	£18.63	39
40	£35,444	£18.37	£36,153	£18.74	34	£36,876	£19.11	40
41	£36,379	£18.86	£37,107	£19.23	35	£37,849	£19.62	41
42	£37,306	£19.34	£38,052	£19.72	36	£38,813	£20.12	42
43	£38,237	£19.82	£39,002	£20.22	37	£39,782	£20.62	43
44	£39,177	£20.31	£39,961	£20.71	38	£40,760	£21.13	44
45	£40,057	£20.76	£40,858	£21.18	39	£41,675	£21.60	45
46	£41,025	£21.26	£41,846	£21.69	40	£42,683	£22.12	46
47	£41,967	£21.75	£42,806	£22.19	41	£43,662	£22.63	47
48	£42,899	£22.24	£43,757	£22.68	42	£44,632	£23.13	48
49	£43,821	£22.71	£44,697	£23.17	43	£45,591	£23.63	49

[&]quot;hourly rate calculated by dividing annual salary by 52.143 weeks (which is 365 days divided by 7) and then divided by 37 hours (the standard working week in the National Agreement 'Green Book')

Proposed revised pay scales for 2019/20

Following Pay Review											
3 1, 1			2018/19							2019/20	
	-	SCP (natio nal)	NEW SALARY		HRLY RATE	Monthly Pay		JE Points	SCP (natio nal)	NEW SALARY	H F
Spinal column NJC salary	İ		£		£	£		Range		£	:
Grade											
Band 1		6	16394		8.4974	1366.17		200-270		.=	
		7 8	16495 16626		8.5498 8.6177	1374.58 1385.50			1	17364	
		0	16626	Н	8.6177	1365.50					
Band 2		9	16755		8.6846	1396.25		271-310	2	17711	
		10	16863		8.7405	1405.25					
		11	17007		8.8152	1417.25			3	18065	
5 10								0417		4	
Band 3		13	17391 17681		9.0142 9.1645	1449.25 1473.42		311-350	4	18426	
		14 15	17681 17972		9.1645 9.3154	1473.42 1497.67			5	18795	
		.0	17072		5.5134	.407.07				10, 95	
Band 4		17	18672		9.6782	1556.00		351-395	6	19171	
		18	18870		9.7808	1572.50			7	19554	1
		19	19446		10.0794	1620.50			8	19945	1
Pand 5		24	20541		10.0400	4744 75		396-440	14	04400	
		21 22	20541		10.6469 10.9232	1711.75 1756.17		396-440	11 12	21166 21589	1
		23	21693		11.2441	1807.75			14	22462	1
Band 6		25	23111		11.9790	1925.92		441-475	16	23369	1
		26	23866		12.3704	1988.83			18	24313	1
		27	24657		12.7804	2054.75			20	25295	1
Rand 7	\blacksquare	28	25463		13.1981	2121.92		476-515	22	26317	1
Dana 7		29	26470		13.7201	2205.83		470-575	23	26999	1
		30	27358		14.1804	2279.83			24	27905	1
Band 8		32	29055		15.0600	2421.25		516-540	26	29636	1
		33 34	29909 30756		15.5026 15.9417	2492.42 2563.00			27 28	30507 31371	1 1
		34	30730	Н	13.9417	2505.00			20	31371	<u>'</u>
Band 9		35	31401		16.2760	2616.75		541-580	29	32029	1
		36	32233		16.7072	2686.08			30	32878	1
		37	33136		17.1753	2761.33			31	33799	1
Band 5 Band 6 Band 7 Band 8		20	05000		10.0001	2025 75		E94 000	20	25024	
Danu IV		39 40	35229 36153		18.2601 18.7391	2935.75 3012.75		581-620	33 34	35934 36876	1
		41	37107		19.2335	3092.25			35	37849	1
Band 6 Band 7 Band 8 Band 9											
Band 11		42	38052		19.7234	3171.00		621-650	36	38813	2
		43	39002		20.2158	3250.17			37	39782	2
		44	39961		20.7128	3330.08			38	40760	2
Band 12		45	40858		21.1778	3404.83		651-695	39	41675	2
·		46	41846		21.6899	3487.17			40	42683	2
		47	42806		22.1875	3567.17			41	43662	2
Band 13		48	43757		22.6804	3646.42		696-735	42	44632	2
		49 50	44697 45608		23.1676 23.6398	3724.75 3800.67			43 50	45591 46520	2
		50	40008	H	23.0398	3000.67	-		50	+05∠0	
Band 14		54	46512	Т	24.1084	3876.00		736-800	54	47442	2
		55	47436		24.5873	3953.00			55	48385	2
		56	48352	_	25.0621	4029.33	_		56	49319	2

Appendix 4

Following Pay Review		2018/19			2019/20							
		2010/19			2019/20							
	SCP (natio nal) OLD	NEW SALARY	Move to	SCP (natio nal)	NEW SALARY	HRLY RATE	% pay rise in 2019/10 from old SCP	Supplem ented salry to equate to 2% award in 2019/20	Number Male	Number Female	% Male	% Fema
Spinal column NJC salary		£			£	£						
Grade												
Band 1	6	16394					5.92%					
	7	16495	-3				5.27%					
	8	16626	\longrightarrow	1	17364	9.0000	4.44%					
Band 2	9	16755		2	17711	9.1800	5.71%					
Band 2	10	16863			1//11	9.1800	5.71%					
	11	17007		3	18065	9.3600	4.14%		51	57	47.22	5
Band 3	13	17391	\rightarrow	4	18426	9.5500	5.95%		8			
	14	17681		<u> </u>	40705	0.74	4.21%		5			
_	15	17972		5	18795	9.7400	2.53%		17	24	41.46	5
Band 4	17	18672	\longrightarrow	6	19171	9.9400	2.67%		5	3	62.50	3
	18	18870	\longrightarrow	7	19554	10.1400	3.62%		3			
	19	19446	\longrightarrow	8	19945	10.3400	2.57%		43	30	58.90	4
Band 5	21	20541	\longrightarrow	11	21166	10.9700	3.04%		4			
	22 23	21074 21693	$\xrightarrow{\longrightarrow}$	12 14	21589 22462	11.1900 11.6400	2.44% 3.54%		18			
	23	21093		14	. 22402	11.0400	3.5470		10	20	41.31	3
Band 6	25	23111	\longrightarrow	16	23369	12.1100	1.12%	23573.22	5	1	83.33	10
	26	23866	\longrightarrow	18	24313	12.6000	1.87%	24343.32	2	2	50.00	5
	27	24657	$\!$	20	25295	13.1100	2.59%		19	21	47.50	52
	-	05.400	\longrightarrow		0004	40.0400	0.050/				=	_
Band 7	28	25463 26470	$\stackrel{\textstyle \longrightarrow}{\longrightarrow}$	22 23	26317 26999	13.6400 13.9900	3.35% 2.00%		1			
	30	27358	\longrightarrow	24	27905	14.4600	2.00%		9			
Band 8	32	29055	\longrightarrow	26	29636	15.3600	2.00%		1			5
	33	29909	\longrightarrow	27	30507	15.8100	2.00%		3			
	34	30756	\longrightarrow	28	31371	16.2600	2.00%		8	13	38.10	6
Band 9	35	31401		29	32029	16.6000	2.00%		1	1	50.00	5
	36	32233	\longrightarrow	30	32878	17.0400	2.00%		0			
	37	33136	\longrightarrow	31	33799	17.5200	2.00%		10			
Daniel 40		05000		20	05001	40.0000	0.000				0.00	
Band 10	39 40	35229 36153	$\overset{\longrightarrow}{\longrightarrow}$	33 34	35934 36876	18.6300 19.1100	2.00%		0			
	41	37107	$\stackrel{\longrightarrow}{\longrightarrow}$	35	37849	19.1100	2.00%		5			
											,0	
Band 11	42	38052	\longrightarrow	36	38813	20.1200	2.00%		0			
	43	39002	$\longrightarrow\hspace{-0.8cm}\longrightarrow$	37	39782	20.6200	2.00%		1			
	44	39961	\longrightarrow	38	40760	21.1300	2.00%		5	0	100.00	(
Band 12	45	40858	\longrightarrow	39	41675	21.6000	2.00%		0	0	0.00	(
	46	41846	$\stackrel{\longrightarrow}{\longrightarrow}$	40	42683	22.1200	2.00%		0			
	47	42806	$\stackrel{\longrightarrow}{\longrightarrow}$	41	43662	22.6300	2.00%		2			_
			•									
Band 13	48	43757	\longrightarrow	42	44632	23.1300	2.00%		0			
	49	44697	\longrightarrow	43	45591	23.6300	2.00%		0			
	50	45608	\longrightarrow	50	46520	24.1126	2.00%		0	2	0.00	10
Band 14	54	46512		54	47442	24.5906	2.00%					
<u> </u>	55	47436	\longrightarrow	55	48385	25.0791	2.00%					
	56	48352	\longrightarrow	56	49319	25.5634	2.00%		0	1	0.00	10

Document 2

Following Pay Review		2018/19			2019/20				
Spinal column NJC salary	SCP (natio nal)	NEW SALARY	Move to	SCP (natio nal) NEW	NEW SALARY	HRLY RATE £	% pay rise in 2019/10 from old SCP	Supplem ented salry to equate to 2% award in 2019/20	
Grade		~			~	~			
51445									
Band 1	6	16394					5.92%		
	7 8	16495 16626	7	1	17364	9.0000	5.27% 4.44%		
	•	10020	<i>─</i>		17304	9.0000	4.44 /0		
Band 2	9	16755		2	17711	9.1800	n/a		
	10	16863					n/a		
	11	17007	\longrightarrow	3	18065	9.3600	6.02%		
Band 3	13	17391	\longrightarrow	4	18426	9.5500	5.95%		
and 4	14	17681					6.30%		
	15	17972	<u> </u>	5	18795	9.7400	4.60%		
Band 4	17	18672	\longrightarrow	6	19171	9.9400	2.67%		
Daliu 4	18	18870		7	19554	10.1400	3.62%		
	19	19446	\longrightarrow	8	19945	10.3400	2.57%		
Band 5	21	20541 21074	─	11	21166 21589	10.9700 11.1900	3.04% 2.44%	_	
	23	21693	$\xrightarrow{\longrightarrow}$	14	22462	11.6400	3.54%		
Band 6	25	23111	\longrightarrow	16	23369	12.1100	1.12%		
	26 27	23866 24657	$\overset{\longrightarrow}{\longrightarrow}$	18 20	24313 25295	12.6000 13.1100	1.87% 2.59%		
	21	24057	─	20	25295	13.1100	2.59%		
Band 7	28	25463		22	26317	13.6400	3.35%		
	29	26470	\longrightarrow	23	26999	13.9900	2.00%		
	30	27358	\longrightarrow	24	27905	14.4600	2.00%		
Band 8	32	29055	─	26	29636	15.3600	2.00%		
	33	29909	>	27	30507	15.8100	2.00%		
	34	30756	\longrightarrow	28	31371	16.2600	2.00%		
Band 9	35	31401	→	29	32029	16.6000	2.00%		
Duna v	36	32233	$\stackrel{\longrightarrow}{\longrightarrow}$	30	32878	17.0400	2.00%		
	37	33136	\longrightarrow	31	33799	17.5200	2.00%		
Band 10	39	35229	→	33	35934	18.6300	2.00%		
Band 8 Band 9 Band 10 Band 11	40	35229	$\stackrel{\longrightarrow}{\longrightarrow}$	33	36876	19.1100	2.00%		
	41	37107	\longrightarrow	35	37849	19.6200	2.00%		
Band 11	42	38052 39002	\longrightarrow	36 37	38813 39782	20.1200	2.00% 2.00%		
	44	39961	$\stackrel{\longrightarrow}{\longrightarrow}$	38	40760	21.1300	2.00%		
			,						
Band 12	45	40858	\longrightarrow	39	41675	21.6000	2.00%		
	46 47	41846 42806	\longrightarrow	40	42683 43662	22.1200 22.6300	2.00% 2.00%		
	7/	72000	\longrightarrow	7	73002	22.0300	2.00%		
Band 13	48	43757	\longrightarrow	42	44632	23.1300	2.00%		
	49	44697	\longrightarrow	43	45591	23.6300	2.00%		
	50	45608	\longrightarrow	50	46520	24.1126	2.00%		
Band 14	54	46512	─	54	47442	24.5906	2.00%		
	55	47436	\longrightarrow	55	48385	25.0791	2.00%		
	56	48352	\longrightarrow	56	49319	25.5634	2.00%		